

As of 19 May 2026

For the year ended 26 December 2026

| £ million*              | Min   | Max   | Average | Number of analysts |
|-------------------------|-------|-------|---------|--------------------|
| Revenue                 | 2,501 | 2,682 | 2,536   | 15                 |
| Operating profit (EBIT) | 367   | 384   | 372     | 15                 |
| Profit before tax       | 353   | 368   | 357     | 15                 |

\* results are presented under IFRS 16

For the year ended 25 December 2027

| £ million*              | Min   | Max   | Average | Number of analysts |
|-------------------------|-------|-------|---------|--------------------|
| Revenue                 | 2,599 | 2,718 | 2,659   | 15                 |
| Operating profit (EBIT) | 381   | 427   | 399     | 15                 |
| Profit before tax       | 358   | 411   | 383     | 15                 |

\* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Bank of America Merrill Lynch, Barclays, Davy, Goodbody, Investec, Jefferies, JP Morgan, Kepler Cheuvreux, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Rothschild, Stifel.

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