

As of 12 March 2026

For the year ended 26 December 2026

£ million*	Min	Max	Average	Number of analysts
Revenue	2,496	2,682	2,537	15
Operating profit (EBIT)	363	384	373	15
Profit before tax	351	373	358	15

* results are presented under IFRS 16

For the year ended 25 December 2027

£ million*	Min	Max	Average	Number of analysts
Revenue	2,592	2,718	2,668	15
Operating profit (EBIT)	376	427	399	15
Profit before tax	358	411	385	15

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Bank of America Merrill Lynch, Barclays, Davy, Goodbody, Investec, Jefferies, JP Morgan, Kepler Cheuvreux, Deutsche Numis, Peel Hunt, Panmure Liberum, Royal Bank of Canada, Rothschild, Stifel.

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