

As of 11 March 2024

For the year ended 28 December 2024

£ million*	Min	Max	Average	Number of analysts
Revenue	2,282	2,417	2,371	15
Operating profit (EBIT)	322	369	358	15
Profit before tax	310	356	345	15

* results are presented under IFRS 16

For the year ended 29 December 2025

£ million*	Min	Max	Average	Number of analysts
Revenue	2,418	2,708	2,528	15
Operating profit (EBIT)	376	422	399	15
Profit before tax	374	410	387	15

* results are presented under IFRS 16

Consists of the following analysts: Berenberg, Barclays, Citi, Davy, Goodbody, Investec, Jefferies, JP Morgan, Deutsche Numis, Panmure, Peel Hunt, Royal Bank of Canada, Redburn Atlantic, Stifel, UBS.

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