

Five year record

	Dec 2016 52 weeks £m	Dec 2015 52 weeks £m	Dec 2014 52 weeks £m	Dec 2013 52 weeks £m	Dec 2012 53 weeks £m
Summarised Income Statement					
Revenue – continuing operations	1,307.3	1,220.2	1,090.8	956.5	887.1
Operating profit – continuing operations	237.2	221.9	189.8	138.0	119.8
Loss from discontinued operations	–	–	(2.1)	–	(4.4)
	237.2	221.9	187.7	138.0	115.4
Profit on continuing ordinary activities before tax	237.0	219.6	188.8	133.9	112.1
Full year dividend per share (pence)	10.7	9.9	8.4	5.5	3.0
Basic EPS - continuing operations (pence)	29.5	27.3	23.2	15.7	27.3
Summarised Balance Sheet					
Total non-current assets	201.6	153.0	151.1	123.3	140.4
Inventories	183.7	177.1	143.1	123.4	115.9
Receivables	135.9	129.5	133.1	122.4	96.0
Payables and provisions	(244.8)	(214.8)	(207.2)	(192.6)	(180.4)
Pension liability	(106.0)	(49.2)	(142.6)	(54.3)	(154.5)
	(31.2)	42.6	(73.6)	(1.1)	(123.0)
Net cash, short-term investments, and borrowings	226.6	226.1	217.4	139.5	95.4
Total net assets	397.0	421.7	294.9	261.7	112.8
Number of depots at end of year					
UK	642	619	589	559	529
France	20	17	12	11	11
Belgium	2	2	2		
Netherlands	1	1			
Germany	1				
Capital expenditure	64	46	33	46	24